



**11 PLC**

**UNAUDITED CONSOLIDATED AND SEPARATE FINANCIAL  
STATEMENTS FOR THE PERIOD ENDED DECEMBER 31, 2025.**

1 Mobil Road, Apapa, Lagos.

Mobil™

## Financial Highlights

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	Group			Company		
	2025	2024	Change %	2025	2024	Change %
Revenue	810,746,909	913,664,266	(11)	779,105,955	892,889,968	(13)
Profit before taxation	31,424,265	23,505,332	34	18,779,771	21,283,516	(12)
Taxation	(3,997,353)	(4,860,347)	18	(4,759,255)	(4,782,288)	0.50
Profit for the Year	27,426,912	18,644,985	47	14,020,516	16,501,228	(15)
Earnings per 50k share (kobo)	7,606	5,171	47	3,888	4,576	(15)
Total assets	339,624,866	302,826,807	12	321,110,662	297,836,773	8
Capital expenditure	19,274,046	7,795,156	147	8,182,831	4,870,382	68
Issued share capital	180,298	180,298	-	180,298	180,298	-
Number of 50k shares issued and fully paid up (absolute figures in units)	360,595,261	360,595,261	-	360,595,261	360,595,261	-

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Note	Group		Company	
	December 2025	December 2024	December 2025	December 2024
<b>Assets</b>				
<b>Non-current assets</b>				
Property plant and equipment	1&2	66,507,672	51,325,045	33,934,494
Intangible assets	3	83,213	89,889	83,213
Investment property	4	8,567,039	8,580,181	8,567,039
Right-of-use assets	22	3,158,302	2,006,654	3,158,302
Investments in Subsidiary	2	-	-	22,100,000
Prepayments	5	15,451	16,158	15,451
<b>Total non-current assets</b>		<b>78,331,677</b>	<b>62,017,927</b>	<b>67,858,499</b>
				<b>60,126,517</b>
<b>Current assets</b>				
Inventories	6	150,043,170	115,572,844	149,148,470
Prepayments	5	3,339,540	1,770,701	2,235,839
Trade and other receivables	7	56,381,615	53,255,033	55,531,714
Cash & Cash equivalent	19	51,528,864	70,210,302	46,336,140
<b>Total current asset</b>		<b>261,293,189</b>	<b>240,808,880</b>	<b>253,252,163</b>
				<b>237,710,256</b>
<b>Total assets</b>		<b>339,624,866</b>	<b>302,826,807</b>	<b>321,110,662</b>
				<b>297,836,773</b>
<b>Equity and Liabilities</b>				
<b>Equity</b>				
Share capital		180,298	180,298	180,298
Share premium		14,380	14,380	14,380
Retained income and other reserves	21	120,984,226	96,559,307	108,511,264
<b>Total equity</b>		<b>121,178,904</b>	<b>96,753,985</b>	<b>108,705,942</b>
				<b>97,687,419</b>
<b>Current liabilities</b>				
Current tax payable	15	8,325,735	5,332,855	7,388,491
Borrowings	11	2,524,274	1,942,505	2,524,274
Trade and other payables	8	168,834,787	148,433,091	162,481,135
Current portion of deferred income	10	15,215,871	11,101,190	15,175,198
<b>Total current liabilities</b>		<b>194,900,667</b>	<b>166,809,641</b>	<b>187,569,098</b>
				<b>160,459,332</b>
<b>Non current liabilities</b>				
Deferred tax liability	12	7,733,659	8,081,021	9,023,986
Borrowings	11	2,505,683	5,029,957	2,505,683
Deferred income	10	13,305,953	26,152,204	13,305,953
<b>Total non-current liabilities</b>		<b>23,545,295</b>	<b>39,263,182</b>	<b>24,835,622</b>
				<b>39,690,022</b>
<b>Total liabilities</b>		<b>218,445,962</b>	<b>206,072,823</b>	<b>212,404,720</b>
				<b>200,149,354</b>
<b>Total Equity and Liabilities</b>		<b>339,624,866</b>	<b>302,826,808</b>	<b>321,110,662</b>
				<b>297,836,773</b>

The accounting policies and notes form an integral part of these financial statements.

The financial statements, accounting policies and the notes were signed on behalf of the Board of Directors on January 28, 2026 by:



A. A. OYEBANJI  
FRC/2014/IODN/00000007151  
MANAGING DIRECTOR



RAMESH VIRWANI  
FRC/2014/ANAN/00000009240  
EXECUTIVE DIRECTOR



OLUWABUSAYO .A. OPARA  
FRC/2023/PRO/ICAN/001/248288  
ACCOUNTING MANAGER

111Plc  
Unaudited Consolidated and Separate Statements of Profit or Loss  
For the period ended December 31, 2025

Statement of Income	Group			Company			=N= 000	
	Oct - Dec 2025	Oct - Dec 2024	Jan - Dec 2025	Jan - Dec 2024	Oct - Dec 2025	Oct - Dec 2024	Jan - Dec 2025	Jan - Dec 2024
Revenue								
14	239,149,466	263,256,424	810,746,909	913,664,266	228,674,859	255,870,820	779,105,955	892,889,968
Cost of sales								
14	(229,799,289)	(253,894,426)	(757,207,090)	(858,876,683)	(227,834,637)	(245,750,690)	(744,095,891)	(845,317,350)
<b>Gross profit</b>	<b>9,350,177</b>	<b>9,362,000</b>	<b>53,539,819</b>	<b>54,787,583</b>	<b>840,222</b>	<b>10,120,130</b>	<b>35,010,064</b>	<b>47,572,618</b>
Other income								
16	10,289,121	3,813,368	23,372,838	12,195,644	10,289,121	3,813,057	23,372,838	12,195,253
Selling and distribution expenses								
16	(6,809,884)	(5,805,915)	(32,593,494)	(28,317,801)	(6,809,884)	(5,805,916)	(32,593,494)	(28,317,801)
Administrative expenses								
16	(3,197,182)	(2,809,676)	(12,061,972)	(13,482,478)	(1,409,215)	(4,029,910)	(6,206,915)	(8,488,938)
Other non-operating expense								
18	(147,965)	(4,752)	(149,573)	(17,784)	(114,012)	(4,752)	(119,370)	(17,784)
<b>Operating profit</b>	<b>9,484,267</b>	<b>4,555,025</b>	<b>32,107,618</b>	<b>25,165,164</b>	<b>2,796,232</b>	<b>4,092,608</b>	<b>19,463,123</b>	<b>22,943,348</b>
Finance income								
17	453,661	2,626	817,607	1,280,173	453,661	2,626	817,607	1,280,173
Finance costs								
17	(316,224)	(618,715)	(1,500,960)	(2,940,005)	(316,223)	(618,715)	(1,500,959)	(2,940,005)
<b>Profit before taxation</b>	<b>9,621,704</b>	<b>3,938,936</b>	<b>31,424,265</b>	<b>23,505,332</b>	<b>2,933,670</b>	<b>3,476,519</b>	<b>18,779,771</b>	<b>21,283,516</b>
Income tax expense								
15	(177,197)	(379,832)	(3,997,353)	(4,860,347)	(544,567)	(930,785)	(4,759,255)	(4,782,288)
<b>Profit for the year</b>	<b>9,444,507</b>	<b>3,559,104</b>	<b>27,426,912</b>	<b>18,644,985</b>	<b>2,389,103</b>	<b>2,545,734</b>	<b>14,020,516</b>	<b>16,501,228</b>
Basic earnings per share (kobo)								
	<b>2,619</b>	<b>987</b>	<b>7,606</b>	<b>5,171</b>	<b>663</b>	<b>706</b>	<b>3,888</b>	<b>4,576</b>

## 11Plc

Unaudited Consolidated and Separate Changes in Equity  
For the period ended December 31, 2025

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GROUP	Share capital	Share premium	Total share capital	Retained earnings	Other Reserves	Total equity
<b>December 2025</b>						
Balance as at January 1, 2025	180,298	14,380	194,678	96,559,307	-	96,753,985
Profit for the year	-	-	-	27,426,912	-	27,426,912
Dividend payment	-	-	-	(3,001,993)	-	(3,001,993)
<b>Balance as at December 31, 2025</b>	<b>180,298</b>	<b>14,380</b>	<b>194,678</b>	<b>120,984,226</b>	<b>-</b>	<b>121,178,904</b>

December 2024	Share capital	Share premium	Total share capital	Retained earnings	Other Reserves	Total equity
<b>December 2024</b>						
Balance as at January 1, 2024	180,298	14,380	194,678	81,159,679	-	81,354,357
Profit for the year	-	-	-	18,644,985	-	18,644,985
Dividend payment	-	-	-	(3,245,357)	-	(3,245,357)
<b>Balance as at December 31, 2024</b>	<b>180,298</b>	<b>14,380</b>	<b>194,678</b>	<b>96,559,307</b>	<b>-</b>	<b>96,753,985</b>

11 PLC	Share capital	Share premium	Total share capital	Retained earnings	Other Reserves	Total equity
<b>December 2025</b>						
Balance as at January 1, 2025	180,298	14,380	194,678	97,492,741	-	97,687,419
Profit for the year	-	-	-	14,020,516	-	14,020,516
Dividend payment	-	-	-	(3,001,993)	-	(3,001,993)
<b>Balance as at December 31, 2025</b>	<b>180,298</b>	<b>14,380</b>	<b>194,678</b>	<b>108,511,264</b>	<b>-</b>	<b>108,705,942</b>

December 2024	Share capital	Share premium	Total share capital	Retained earnings	Other Reserves	Total equity
<b>December 2024</b>						
Balance as at January 1, 2024	180,298	14,380	194,678	84,236,870	-	84,431,548
Profit for the year	-	-	-	16,501,228	-	16,501,228
Dividend payment	-	-	-	(3,245,357)	-	(3,245,357)
<b>Balance as at December 31, 2024</b>	<b>180,298</b>	<b>14,380</b>	<b>194,678</b>	<b>97,492,741</b>	<b>-</b>	<b>97,687,419</b>

The accounting policies and notes form an integral part of these financial statement.

Note	Group		Company	
	Jan- Dec 2025	Jan- Dec 2024	Jan- Dec 2025	Jan- Dec 2024
<b>OPERATING ACTIVITIES</b>				
Operating Profit	32,107,618	25,165,164	19,463,123	22,943,348
Adjustment for non cash items				
Depreciation of fixed assets	1&2 5,358,321	5,714,809	2,848,855	3,443,951
Depreciation of right-of-use asset	22 264,852	267,302	264,852	267,302
Amortization of intangible assets	3 6,676	6,676	6,676	6,676
Expected credit loss	129,165	226,581	130,753	226,892
Write off of unarmotised lease rental	-	7,500	-	7,500
Exchange gain	(958,906)	(22,191,689)	(990,697)	(22,347,481)
Loss on disposal of fixed assets	123,971	18,476	123,971	18,556
<b>Total non cash items</b>	<b>4,924,079</b>	<b>(15,950,345)</b>	<b>2,384,410</b>	<b>(18,376,604)</b>
Changes in current assets and liabilities				
Decrease/(Increase) in inventories	6 (34,470,327)	(77,940,598)	(33,984,585)	(77,828,733)
Decrease/(Increase) in due from associated companies	7 1,786,147	(16,169,378)	1,786,147	(16,307,621)
Decrease/(Increase) in trade debtors and bridging claims	7 (2,455,631)	2,061,147	(2,337,751)	1,798,708
Decrease/(Increase) in other debtors and prepayments	7 (1,999,854)	10,755,054	(2,707,941)	11,906,169
Increase/(Decrease) in due to associated companies	8 47,614,040	(2,783,016)	48,990,655	(2,162,111)
Increase/(Decrease) in trade creditors and bridging allowance	8 (28,087,162)	68,789,765	(28,505,204)	68,118,900
Increase/(Decrease) in other creditors and accruals	8 (1,279,744)	(1,964,630)	(1,034,925)	(1,815,360)
Increase/(Decrease) in unamortised rental income	10 (8,731,569)	25,470,400	(8,722,734)	25,458,229
<b>Net changes in current assets and liabilities</b>	<b>(27,624,100)</b>	<b>8,218,744</b>	<b>(26,516,338)</b>	<b>9,168,181</b>
Income taxes paid	15 (1,351,836)	(4,466,673)	(1,289,177)	(4,177,133)
<b>Net cash generated from operating activities</b>	<b>8,055,761</b>	<b>12,966,890</b>	<b>(5,957,982)</b>	<b>9,557,792</b>
<b>INVESTING ACTIVITIES</b>				
Purchase of fixed assets	1&2 (19,274,046)	(7,795,156)	(8,182,831)	(4,870,382)
Purchase of assets_ Investment property	(1,377,707)	-	(1,377,707)	-
Purchase of Software costs	3 -	(88,853)	-	(88,853)
Payment for leased assets	22 (1,416,500)	(368,000)	(1,416,500)	(368,000)
Proceeds from disposal of assets	-	80	-	-
Interest received	817,607	1,280,173	817,607	1,280,173
<b>Net cash used in investing activities</b>	<b>(21,250,646)</b>	<b>(6,971,756)</b>	<b>(10,159,431)</b>	<b>(4,047,062)</b>
<b>FINANCING ACTIVITIES</b>				
Dividend paid		(3,001,993)	(3,245,357)	(3,245,357)
Decrease in borrowings	11 (1,942,505)	(23,192,363)	(1,942,505)	(23,192,363)
Interest charges	(1,500,959)	(2,940,005)	(1,500,959)	(2,940,005)
<b>Net cash used in financing activities</b>	<b>(6,445,457)</b>	<b>(29,377,725)</b>	<b>(6,445,457)</b>	<b>(29,377,725)</b>
Net Increase/(Decrease) in cash and cash equivalents	(19,640,342)	(23,382,592)	(22,562,870)	(23,866,996)
Cash and cash equivalents at beginning of the period	70,210,301	71,401,204	67,908,312	69,427,827
Effect of exchange (gain)/loss movement on cash balances	958,906	22,191,689	990,697	22,347,481
<b>Cash and cash equivalents at end of the period</b>	<b>51,528,864</b>	<b>70,210,301</b>	<b>46,336,140</b>	<b>67,908,312</b>

The accounting policies and notes form an integral part of these financial statements.

## **11Plc**

(Registration number RC 914)

Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025

### **Accounting Policies**

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#### **Reporting Entity**

11Plc (formerly Mobil Oil Nigeria plc) was incorporated as a Private Limited Liability Company in 1951. It became a public limited liability company in 1978 and its share capital was listed on the Nigerian Stock Exchange (the Exchange) until Friday, May 7, 2021.

Further to its voluntary delisting from the Exchange, 11Plc shares are now listed on the platform of NASD OTC Securities Exchange with effect from June 18, 2021.

ExxonMobil plc conducted the transfer/sale of her 60% holding in Mobil Oil Nigeria plc. (MON) to NIPCO Investment Limited, a wholly-owned subsidiary of Nipco Plc in 2017. As at December 31, 2022, Nipco Group shareholding in 11Plc is 84.13% while other investors hold 15.87%.

The Change in Control (CIC) resulted in the change of the Company name to 11Plc (Double One plc).

The Company was formed principally for the marketing of petroleum products. The Petroleum products the Company sells include; Petrol, Diesel, Aviation fuel, Liquefied petroleum gas, Kerosene and Lubricants. Petrol, Diesel, Liquefied petroleum gas and Kerosene are mainly sold through the Company's service stations while Lubricants are sold through distributors. Aviation fuel is sold at Murtala Muhammed Airport.

All the fuels which the Company sells are purchased either from the Nigerian National Petroleum Corporation or from other third party suppliers. Lubricants are blended locally or purchased from ExxonMobil Corporation through a related party.

In 2020, 11Plc acquired the full and complete ownership of Lagos Continental Hotel as her wholly owned subsidiary. The Company also has some investment properties which are leased for office and residential purposes at market rate.

#### **Significant accounting policies**

##### **1. Statement of compliance**

The consolidated financial statement of the Company has been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and in conformity with the Financial Reporting Council (FRC) of Nigeria Act 2011 and the Companies and Allied Matters Act 2020. The financial statements were authorized for issue by the board of directors on January 28, 2025.

##### **2. Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Company and its subsidiary as at December 31, 2025. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with investee and has the ability to affect those returns through its power over the investee. 11Plc has 100% control of her wholly owned subsidiary 11 Hospitality formerly called Lagos Continental hotel.

##### **3. Business Combination**

Business combination are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interest in the acquiree. When the Company acquired 11 Hospitality it acquired all the assets "without recourse" to any outstanding liability. The value of the asset was assessed as appropriate and of same value with the purchase consideration.

For business combination acquisition-related cost are expensed as incurred and included in administrative expenses. No contingent liability/asset was transferred at acquisition.

**11Plc**

(Registration number RC 914)

Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025

**Accounting Policies**

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**4. Investment in Subsidiary**

11Plc adopts a policy of accounting for its investments in subsidiary at cost less impairment. The reference to 'cost' includes an amount which applies to shares issued as consideration for the acquisition of a subsidiary. The cost is stated based on the nominal value of the shares issued rather than at fair value.

**5. Functional and presentation currency**

These financial statements are presented in Nigerian Naira which is the Groups' functional currency. The financial statements have been rounded to the nearest thousands, except where stated otherwise.

**6. Basis of measurement**

The financial statements have been prepared under the historical cost convention except for the following items in the statement of financial position:

- employee loans measured at amortised cost
- inventory measured at lower of cost and net realisable value
- trade receivables measured at amortised cost.

**7. Going concern**

The financial statements have been prepared on a going concern basis and there are no uncertainties that may cast doubt on the Company's ability to continue as such.

**8. Use of estimates and judgment**

In preparing the financial statements, management is required to make use of estimates and assumptions that affects the amounts represented in the financial statements and related disclosures. Use of available information and the application of judgment are inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the financial statements. The statement of accounting policies forms an integral part of these financial statements.

**9. Current versus non-current classification**

The Group presents assets and liabilities in the statement of financial position based on current and/or non-current classification. An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle
- Held primarily for the purpose of trading
- Is due to be realized within 12 months after the reporting period

Or

- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

Non-current assets are due to be settled more than 12 months after the reporting period.

## **11Plc**

(Registration number RC 914)

Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025

### **Accounting Policies**

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A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period

Or

- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

### **10. Interest in Joint Operations**

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement.

A joint arrangement is an arrangement of which two or more parties have joint control. A joint arrangement has the following characteristics:

- the parties are bound by a contractual arrangement, and
- the contractual arrangement gives two or more of those parties joint control of the arrangement.

A joint arrangement is either a joint operation or a joint venture.

Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

Group accounts for the assets, liabilities and expenses relating to its interest in its joint operations in accordance with applicable IFRSs.

### **11. Investment property**

Investment property is recognised as an asset when it is probable that the future economic benefits associated with the investment property will flow to the Group and the cost of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property.

Subsequent costs are included in the carrying amount of the investment property or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Cost model

Investment property is carried at cost, less depreciation and any impairment losses.

Assets under Construction is not subject to depreciation until they are completed.

**11Plc**

(Registration number RC 914)

**Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025**  
**Accounting Policies**

Depreciation is calculated on the assets (excluding land) on a straight line basis to write down the cost to their residual values over their estimated useful lives as follows:

<u>Item</u>	<u>Average useful life (years)</u>
Land	Infinite
Buildings	20 - 50
Plant and equipment	10 - 30
Fixtures and fittings	5 - 15
Motor vehicles	4 - 5

Land is not depreciated.

Residual values, method of depreciation and useful lives of the assets are reviewed annually and adjusted when appropriate.

Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of de-recognition.

**12. Property, plant and equipment**

All categories of property, plant and equipment are initially recorded at cost. Cost includes expenditures that are directly attributable to the acquisition of the asset. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Interest is capitalised as an increase in property, plant and equipment on major capital projects during construction. All property, plant and equipment are stated at historical cost less depreciation.

Assets under Construction are included in property, plant and equipment but are not subject to depreciation until they are available for use and transferred to the appropriate asset class.

Property and equipment are derecognised on disposal, or when no future economic benefits are expected from their use or disposal and gains and losses on disposal are determined by comparing proceeds with carrying amount.

Depreciation is calculated on a straight line basis over the useful lives (excluding land) and impairment losses and gains and losses on disposals of property, plant and equipment are included in profit or loss.

Repairs and maintenance costs are charged to profit or loss during the period in which they are incurred.

Residual values, method of depreciation and useful lives of the assets are reviewed annually and adjusted when appropriate.

The Group depreciates significant parts of plant and equipment which are replaced at intervals separately based on their specific useful lives.

The useful lives of items of property, plant and equipment have been assessed as follows:

<u>Item</u>	<u>Average useful life (years)</u>
Land	Infinite
Buildings	20 - 50
Plant and equipment	10 - 30
Fixtures and fittings	5 - 15
Motor vehicles	4 - 5

**13. Intangible assets**

The Group's intangible assets are classified into two groups:

a) Software License:

These are acquired computer software licenses and are capitalised on the basis of costs incurred to acquire and bring to use the specific software. The costs are amortised on a straight line basis over 15 years which is the estimated useful life of the software. Upgrades are amortised over the remaining useful life of the asset and costs associated with maintaining computer software programs are recognised in expense as incurred.

b) Permits

These are capitalised amounts paid to a third-party for a right of way permit. The permit is for 20 years and it is amortised using the straight line method.

Intangible assets amortisation is recognised in profit or loss. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. These are reviewed annually and adjusted when appropriate.

Intangible assets are derecognised on disposal or when no future economic benefits are expected from their use or disposal.

**14. Financial instruments**

a) Initial recognition and measurement

Financial instruments are recognised initially when the Group becomes a party to the contractual provisions of the instruments. The Group initially measures its financial instruments at fair value.

b) Subsequent measurement

Subsequent to initial measurement, financial instruments are measured at amortised cost. The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest rate method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

**c) Derecognition**

In determining whether the financial asset is due for derecognition, the Group considers the following factors:

- an asset in its entirety or
- specifically identified cash flows from an asset (or a group of similar financial assets) or
- a fully proportionate (pro rata) share of the cash flows from an asset (or a group of similar financial assets), or
- a fully proportionate (pro rata) share of specifically identified cash flows from a financial asset (or a group of similar financial assets)

Derecognition is appropriate after the group assess that all control has been relinquished and it has neither retained nor transferred substantially all of the risks and rewards of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

**d) Classification****Financial assets**

Subsequent to initial recognition, all financial assets of the Group are measured at amortised costs. The Group's financial assets include:

- I. Trade receivables: fair value approximates the amortised cost as the difference is deemed immaterial
- II. Employee loans: amortised cost using the effective interest rate.
- III. Cash equivalents; fair value approximates the amortised cost as the difference is deemed immaterial

The Group's financial assets are subsequently measured at amortised cost if they meet both of the following criteria:

- 'Hold to collect' business model test - The asset is held within a business model whose objective is to hold the financial asset in order to collect contractual cash flows; and
- 'SPPI' contractual cash flow characteristics test - The contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding on a specified date. Interest in this context is the consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time.

**Financial liabilities**

Subsequent to initial recognition, all financial liabilities of the Group are measured at amortised costs. The Group's financial liabilities include:

- I. Trade & other payables: fair value approximates the amortised cost as the difference is deemed immaterial

II. Borrowings: measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Company's accounting policy for borrowing costs.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs, to the extent there is no evidence that it is probable that some or all of the facility will be drawn down; the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Financial liabilities are measured at amortised cost by the Group unless either:

- The financial liability is held for trading and is therefore required to be measured at FVTPL, or
- The Company elects to measure the financial liability at FVTPL (using the fair value option).

e) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle it on a net basis, to realise the assets and settle the liabilities simultaneously.

f) Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, deposit received from customers and other short-term highly liquid investments. Bank overdrafts that form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of statement of cash flows. Bank overdrafts are shown in current liabilities on the statement of financial position.

g) Impairment

The Group recognises loss allowances for expected credit losses (ECL) on trade receivables. The Group applies the simplified approach which requires expected lifetime losses to be recognised from initial recognition of the receivables.

Measurement of ECL

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The historical loss rates are adjusted to reflect current and forward-looking information on economic factors that may affect the ability of the customers to settle the receivables. The amount of expected credit loss is recognised in the profit or loss account and deducted from the carrying amount in the statement of financial position.

At each reporting date, the Group assesses whether one or more events that have a detrimental impact on the estimated future cash flows of the receivables has occurred.

Evidence that the future cash flow may be impaired includes the following observable data:

- Significant financial difficulty of the customer
- A breach of contract
- It is becoming probable that the customer will enter bankruptcy or other financial reorganization; or

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### Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025

#### Accounting Policies

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In making an assessment of whether a customer is credit worthy and in determining the loss rate, the Group considers the following factors.

- The credit ratings, and payment terms of trade customers.
- Financial risk assessments, TAR trend analysis,
- Legal framework, management quality, Business ethics and integrity,
- Risk behavior and vulnerability,
- Competitive position and payment performance of the customers.

#### Employee loans

Employee loans are limited to 25% of employee's emoluments in line with human resource policy. There has been no history of default as repayment are deducted from the employee's monthly salary. If the employee retires or is separated, the outstanding loan balance is deducted from the final entitlement. Expected credit loss is nil.

#### 15. Current and deferred income tax

Income tax expense is the aggregate of the charge to the profit or loss account in respect of current income tax, education tax and deferred tax.

Current income tax liabilities are recognised in line with the provisions of the Companies Income Tax Act and Tertiary Education Trust Fund Act. Income tax is determined at 30% of taxable profit and education tax is determined at 3% of assessable profits. Capital gains tax liability is charged on applicable capital asset disposals where the proceeds are not to be reinvested in a similar asset.

Deferred tax is provided using the liability method on all temporary differences arising between the tax basis of assets and liabilities and their carrying values for financial reporting purposes in accordance with the provisions of IAS 12. Current tax rates are used to determine deferred taxes.

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income, in which case the tax is also recognised in other comprehensive income.

Deferred tax liabilities are recognised for all taxable temporary differences, except: When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets arise from deductible temporary difference, unused tax losses and unutilised tax credit. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary.

differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except: When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current assets against current liabilities. Deferred income taxes assets and liabilities relate to income levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

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### **16. Leases: Right-of-use**

An arrangement is recorded (or contains) as a lease based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

The lease contract is for the service station land and building.

IFRS 16 replaces existing leasing guidance, including IAS 17 'Leases' and IFRIC 4 'Determining whether an arrangement contains a lease'.

Lessees are to be accounted for most contracts under an on-balance sheet model, with the distinction between operating and finance leases being removed.

#### As a lessee

Recognise right-of-use lease assets and lease liabilities on the balance sheet:

The right-of-use asset is measured at cost less accumulated depreciation and impairment losses. The lease term over which the asset will be depreciated is based on the contract terms. This can range from 5 - 99 years.

The Company also has certain leases with lease terms of 12 months or less and low value leases. The Company has elected to apply the 'short-term lease' and 'lease of low-value assets' recognition exemptions for those leases.

Liabilities are measured based on the present value of future lease payments over the lease term. The Company pays the total lease amount on inception of the lease, as such, recognition of liability is not applicable.

#### As a lessor

The policy remains the same.

#### **Operating leases**

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

The Company owns investment properties which are leased out under operating lease agreements to a third party.

The lease income from the operating leases is recognised in income on a straight-line basis over the lease term. Costs, including depreciation, incurred in earning the lease income are recognised as an expense.

### **17. Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost includes expenditure incurred in acquiring and transporting the stock to its present location. Cost is determined using the first-in, first-out (FIFO) method for lubricant products and weighted average method for fuels products. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. If the carrying value exceeds the net realisable value, an inventory write-down is recognised.

Spare parts which are expected to be fully utilised in production and other consumables are valued at historical cost.

**18. Employee benefits**

The Group operates a defined contribution plan for all its active employees and defined benefit plan for its Annuitants.

a) Short term benefits

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation and sick leave, and non-monetary benefits such as medical care), are recognised in the profit or loss in the period in which the service is rendered and are not discounted.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

b) Post-employment benefits

Defined Benefit - Pension

This plan defines the amount of pension benefit to be provided and it is generally funded by payments to independent pension fund administrators.

The Company still adopts the defined benefit scheme for its Annuitants.

The defined benefit plan defines the amount of pension benefit that an employee will receive on retirement which is dependent on one or more factors as determined by the actuary. The defined benefit obligation is calculated by the actuary using the projected unit credit method.

Defined Contribution

In compliance with the PENCOM Act of 2014, the Company adopted a defined contribution scheme in 2014 for new employees. This is a pension scheme under which 11Plc pays fixed contributions into a Pension Fund as an amount or as a percentage of the pay of participants under the scheme as disclosed in retirement benefits Notes 13. Employer's contribution is 10% and Employee's contribution is 8%.

Defined contribution payments are funded from the operating expense on a monthly basis and there is no outstanding obligation after the funding.

When the employee renders services, pension costs are recognised as expenses in the Statement of profit or loss.

All active employees were migrated fully to the defined contribution scheme on February 1st, 2017.

Termination benefits

Termination benefits are recognised an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. The Group settles termination benefits within twelve months and are accounted for as short-term benefits.

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**Accounting Policies**

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**19. Provisions and contingencies**

Provisions are recognised as best estimates on statement of financial position date. They are recognised when the Group has a legal or constructive obligation as a result of past events and where it is more likely than not that an outflow of resources will be required to settle the obligation. A reliable estimate of the amount to settle the obligation must also be possible before a provision is made. The measurement of provisions takes into consideration the time value of money and risk specific to the obligation. The increase in provision due to the passage of time is recognised as an interest expense.

The carrying amount of provisions are regularly reviewed and adjusted for new facts, changes in law or regulation.

Where the above conditions are not met, a contingent asset/liability is disclosed in the notes to the financial statements.

**20. Revenue recognition**

The Group recognises revenue in accordance with the core principles below:

- a) Identify the contract(s) with a customer

A customer is a party that has contracted with the Company to buy petroleum products (Petrol, Aviation fuel, Diesel, Liquefied petroleum gas, Kerosene and Lubricants) or rendering of service (by providing a room, sales of food and beverages to hotel guest) in exchange for a consideration. The subsidiary is a hospitality company which largely offers lodging, meals and guest services to clients. Revenue from contracts with customers is recognised when it is established that a transfer of goods and service has taken place at a consideration that the subsidiary expects to be entitled in exchange for such manner of goods and services.

- b) Identify the performance obligations in the contract

Sales are recognised when control is transferred to the customer. This could be at the point of delivery/service confirmation, or at the point of load confirmation for pick-ups. Rooms/accommodation service is deemed performed at the time of checking in by the customer. Revenue is recognised over the time period of stay as the customer utilizes the provision of the benefit from the accommodation. The performance obligation lapses after ownership has been transferred.

- c) Determine the transaction price

Transaction price is the agreed amount identified in the contract. It represents that amount of revenue to be recognised as the performance obligation is satisfied.

Revenue from these sales is recognised based on the price specified in the contract, net of the applicable volume discounts. No element of financing is deemed present. Revenue from hospitality business is recognised based on the contract price net of any agreed discount and commissions.

- d) Allocate the transaction price to the performance obligations in the contract

The price is recognised in the statement of profit or loss.

- e) Recognise revenue when (or as) the entity satisfies a performance obligation

Revenue is recognised at the point in time.

**Disaggregation of revenue from contracts with customers**

The Group derives revenue from four major categories namely: fuels, liquefied petroleum gas, lubricants and hospitality service. The Group has determined that the disaggregation of revenue based on the criteria of types of products meet the disclosure requirements of IFRS 15 as it depicts how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. See further details on page 26.

**21. Interest Income**

Interest income related to employee benefits are recognised in the Group's financial statements using the effective interest rate method and interest rate on short-term deposits are recognised in the Group's financial statements at fair value.

**22. Other Income**

Other income refers to all other sources of income apart from the sale of petroleum products and hospitality service which the Group receives. The Group generate revenue from other stream which includes amongst others, rental income, backcourt income, laundry service, business center, gym, space rental and secretarial service.

Rental income refers to rent the Company gets from its investment property and service stations. This income is recognised on a straight line basis over the lease term.

Backcourt income refers to income recognised from the use of the backcourt on some of the Company's service stations by UAC, Devyani, Finger licking, Eat n go, Food concept, Sommes, Royalty bakery, Abraham seed, Mandillas and UPS.

**23. Borrowing costs**

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset until such time as the asset is ready for its intended use. The amount of borrowing costs eligible for capitalisation is determined as follows:

Actual borrowing costs on funds specifically borrowed for the purpose of obtaining a qualifying asset less any temporary investment of those borrowings.

Weighted average of the borrowing costs applicable to the entity on funds generally borrowed for the purpose of obtaining a qualifying asset. The borrowing costs capitalised do not exceed the total borrowing costs incurred. The capitalisation of borrowing costs commences when:

- expenditures for the asset have occurred;
- borrowing costs have been incurred, and
- activities that are necessary to prepare the asset for its intended use or sale are in progress.

Capitalisation is suspended during extended periods in which active development is interrupted and ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. All other borrowing costs are recognised as expense in the period they are incurred.

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Unaudited Consolidated and Separate Financial Statements for the period ended December 31, 2025

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**Accounting Policies**

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**24. Translation of foreign currencies**

Transactions in foreign currencies are recorded at the official rates of exchange on the transaction date. At the end of each reporting period, monetary items denominated in foreign currency are translated at the official rates prevailing at that day while non-monetary items that are measured in terms of historical cost in foreign currency are not translated.

Assets and liabilities denominated in foreign currency are translated at the applicable official rates of exchange on the reporting date. Exchange gains and losses are included in the profit or loss of the period in which they arise.

Exchange differences on monetary items are recognised in profit or loss in the period in which they occur.

**25. Segment reporting**

The Company has two business segments - Petroleum Products Marketing & Property Business. The Directors have determined operating segments based on the nature of the Company's business and performance reports reported to the Chief Operating Decision Maker (CODM).

These business segments have been grouped in a manner consistent with internal reporting and as provided to the chief operating decision maker (Executive Directors). The Company's activities that are significantly integrated or interdependent are not considered as separate business segments and no operating segments have been aggregated.

The Petroleum Products Marketing segment generates revenue from the sale of white products and company lubricants while the Property business generates income from the rent paid on its investment properties and service stations; and income from 11 hospitality.

**26. Share capital and reserves****a) Share capital**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of shares are recognised as a deduction from equity

**b) Dividend payable**

Proposed dividends for the year are recognised as a liability after the statement of financial position date, when declared and approved by shareholders at the Annual General Meeting.

**c) Share premium**

Premiums from the issue of shares are reported in share premium.

**d) Retained earnings**

Retained earnings comprise the undistributed profits from previous periods which have not been reclassified to any specified reserves.

**e) Earnings per share**

Basic earnings per share are calculated by dividing the profit attributable to ordinary shareholders of the Company by the number of shares outstanding during the year.

**27. Deferred income**

This relates to advance rent received from investment property. The current portion is amortised to income within one year on a straight line basis while the non-current portion is initially carried at initial cost and subsequently at face value.

**28. Impairment of non-financial assets**

The Group assesses at the end of each reporting period whether there is any indication that an asset other than deferred tax assets may be impaired. If any such indication exists, the Group estimates the recoverable amount of the asset.

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less cost to sell and its value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is recognised as an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in profit or loss. Any impairment loss of a revalued asset is treated as a revaluation decrease.

**29. Fair value measurement**

The fair value of the employee loans and its investment properties are reported for disclosure in the financial statements. The Directors oversee all policies, procedures, significant valuation techniques and inputs for fair value measurement.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

External valuers are involved for valuation of significant assets, such as investment properties and significant liabilities, such as contingent consideration.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

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**Accounting Policies**

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

The fair value of investment properties and employee loans are categorised as Level 3.

In determining the fair value of the investment properties, the market approach valuation technique was used. There was no change in valuation technique during the year. In estimating the fair value of the investment properties the highest and best use of the properties is their current use.

Amortised cost using the effective interest rate is used in valuing employee loans.

**30. Key accounting assumptions**

The key assumptions concerning the future and other key sources of estimating uncertainty at the reporting date which may have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are described below. 11Plc based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

**Valuation of Investment properties**

11Plc carries its investment properties at cost. The Company engaged an independent valuation specialist to assess the fair value as at December 2024.

The investment property assets were valued by reference to market-based evidence, using comparable prices adjusted for specific market factors such as nature, location and condition of the property.

There is no significant risk or uncertainty as at December 31, 2025 that will lead to material adjustment of the carrying amounts of assets and liabilities within the next financial year.

**31. Key accounting Judgments**

In the process of applying the Group's accounting policies, the Directors have made the following judgments, which have the most significant effect on the amounts recognised in the consolidated financial statements:

**Lease commitments – 11Plc as lessor**

The Company has entered into commercial property leases on its investment property portfolio. The Directors have determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the commercial property and the present value of the minimum lease payments not amounting to substantially all of the fair value of the commercial property, that it retains all the significant risks and rewards of ownership of these properties.

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Notes to the Unaudited Consolidated and Separate Financial Statements

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### 1 Property, plant and equipment Group

December 2025	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
<b>Cost</b>							
At beginning of the year	2,741,062	24,159,299	38,423,372	4,446,425	718,434	1,490,745	71,979,337
Additions	-	329,091	6,875,843	690,221	41,980	11,349,282	19,286,417
Transfer from assets under Construction	-	110,685	606,338	72,434	-	(789,457)	-
Disposals	(57,155)	(108,804)	(129,537)	(1,908)	(14,250)	(12,363)	(324,017)
<b>At the end of the period</b>	<b>2,683,907</b>	<b>24,490,271</b>	<b>45,776,016</b>	<b>5,207,172</b>	<b>746,164</b>	<b>12,038,207</b>	<b>90,941,737</b>
<b>Depreciation</b>							
At beginning of the year	-	(5,187,775)	(11,534,549)	(3,443,033)	(488,928)	-	(20,654,285)
Charge for the period	-	(629,612)	(2,520,543)	(754,505)	(62,803)	-	(3,967,463)
Disposals	-	74,362	97,175	1,896	14,250	-	187,683
<b>At the end of the period</b>	<b>-</b>	<b>(5,743,025)</b>	<b>(13,957,917)</b>	<b>(4,195,642)</b>	<b>(537,481)</b>	<b>-</b>	<b>(24,434,065)</b>
<b>Carrying Value</b>							
<b>December 2025</b>	<b>2,683,907</b>	<b>18,747,246</b>	<b>31,818,099</b>	<b>1,011,530</b>	<b>208,683</b>	<b>12,038,207</b>	<b>66,507,672</b>

December 2024	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
<b>Cost</b>							
At beginning of the year	2,754,704	24,110,578	32,242,492	4,086,641	618,388	839,545	64,654,346
Realignment of asset classes	(128,642)	(143,506)	204,834	16,132	10,789	128,642	88,249
Additions	115,000	190,688	6,351,288	344,233	120,965	699,222	7,821,396
Transfer from assets under Construction	-	97,562	62,366	2,860	-	(162,787)	-
Reclassification	-	-	-	-	(12,363)	(13,877)	(26,241)
Disposals	-	(96,023)	(437,608)	(5,441)	(19,345)	-	(558,417)
<b>At the end of the period</b>	<b>2,741,062</b>	<b>24,159,299</b>	<b>38,423,372</b>	<b>4,446,425</b>	<b>718,434</b>	<b>1,490,745</b>	<b>71,979,332</b>
<b>Depreciation</b>							
At beginning of the year	-	(4,784,821)	(9,682,820)	(2,630,354)	(458,703)	-	(17,556,697)
Charge for the period	-	(631,725)	(2,076,710)	(801,988)	(38,781)	-	(3,549,202)
Realignment of asset classes	-	143,507	(204,832)	(16,133)	(10,789)	-	(88,249)
Disposals	-	85,264	429,813	5,442	19,345	-	539,863
<b>At the end of the period</b>	<b>-</b>	<b>(5,187,775)</b>	<b>(11,534,549)</b>	<b>(3,443,033)</b>	<b>(488,928)</b>	<b>-</b>	<b>(20,654,287)</b>
<b>Carrying Value</b>							
<b>December 2024</b>	<b>2,741,062</b>	<b>18,971,524</b>	<b>26,888,623</b>	<b>1,003,392</b>	<b>229,506</b>	<b>1,490,745</b>	<b>51,325,045</b>

Reclassifications of assets relates to expenses that do not meet the requirements of IAS 16

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For the period ended December 31, 2025

## 2 Company

December 2025	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
<b>Cost</b>							
At beginning of the year	2,741,062	8,180,960	26,572,418	322,607	621,287	848,105	39,286,439
Additions	-	204,441	3,263,151	-	8,400	4,706,839	8,182,831
Transfers from asset under Construction	-	110,685	77,099	-	-	(187,784)	
Disposals	(57,154.75)	(108,804)	(129,537)	(1,908)	-	-	(297,404)
<b>At the end of the period</b>	<b>2,683,907</b>	<b>8,387,282</b>	<b>29,783,131</b>	<b>320,699</b>	<b>629,687</b>	<b>5,367,160</b>	<b>47,171,866</b>
<b>Depreciation</b>							
At beginning of the year	-	(3,750,418)	(7,509,562)	(245,801)	(447,024)	-	(11,952,805)
Charge for period	-	(309,151)	(1,108,719)	(6,670)	(33,460)	-	(1,458,000)
Disposals	-	74,362	97,175	1,896	-	-	173,433
<b>At the end of the period</b>	<b>-</b>	<b>(3,985,207)</b>	<b>(8,521,106)</b>	<b>(250,575)</b>	<b>(480,484)</b>	<b>-</b>	<b>(13,237,372)</b>
<b>Carrying Value</b>							
<b>December 2025</b>	<b>2,683,907</b>	<b>4,402,075</b>	<b>21,262,025</b>	<b>70,124</b>	<b>149,203</b>	<b>5,367,160</b>	<b>33,934,494</b>
<b>INV IN SUB</b>	-	-	-	-	-	<b>22,100,000</b>	<b>22,100,000</b>

December 2024	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
<b>Cost</b>							
At beginning of the year	2,754,704	8,282,225	22,535,674	311,704	575,018	426,689	34,886,014
Realignment of asset classes	(128,642)	(143,506)	204,834	16,132	10,789	128,642	88,249
Additions	115,000	83,254	4,207,152	-	54,825	410,150	4,870,382
Transfers from asset under Construction	-	55,010	62,366	-	-	(117,376)	-
Disposals	-	(96,023)	(437,608)	(5,229)	(19,345)	-	(558,205)
<b>At the end of the period</b>	<b>2,741,062</b>	<b>8,180,960</b>	<b>26,572,418</b>	<b>322,607</b>	<b>621,287</b>	<b>848,105</b>	<b>39,286,439</b>
<b>Depreciation</b>							
At beginning of the year	-	(3,665,139)	(6,805,918)	(227,364)	(427,441)	-	(11,125,862)
Charge for period	-	(314,048)	(928,624)	(7,534)	(28,140)	-	(1,278,344)
Realignment of asset classes	-	143,507	(204,832)	(16,133)	(10,789)	-	(88,246)
Disposals	-	85,264	429,813	5,229	19,345	-	539,650
<b>At the end of the period</b>	<b>-</b>	<b>(3,750,416)</b>	<b>(7,509,561)</b>	<b>(245,802)</b>	<b>(447,025)</b>	<b>-</b>	<b>(11,952,804)</b>
<b>Carrying Value</b>							
<b>December 2024</b>	<b>2,741,062</b>	<b>4,430,544</b>	<b>19,062,857</b>	<b>76,805</b>	<b>174,262</b>	<b>848,105</b>	<b>27,333,635</b>
<b>INV IN SUB</b>	-	-	-	-	-	<b>22,100,000</b>	<b>22,100,000</b>

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For the period ended December 31, 2025

## 3 Intangible assets

### Company

December 2025	Software Costs	Permit	Total
	N'000	N'000	N'000
<b>Cost</b>			
At beginning of the year	88,853	15,045	103,898
<b>At the end of the period</b>	<b>88,853</b>	<b>15,045</b>	<b>103,898</b>
<b>Amortization</b>			
At beginning of the year	(5,924)	(8,085)	(14,009)
Amortization for the period charged to expense	(5,924)	(752)	(6,676)
<b>At the end of the period</b>	<b>(11,848)</b>	<b>(8,837)</b>	<b>(20,685)</b>
<b>Carrying Value</b>			
<b>December 2025</b>	<b>77,006</b>	<b>6,208</b>	<b>83,213</b>

December 2024	Software Costs	Permit	Total
	N'000	N'000	N'000
<b>Cost</b>			
At beginning of the year	-	15,045	15,045
Additions	88,853	-	88,853
<b>At the end of the period</b>	<b>88,853</b>	<b>15,045</b>	<b>103,898</b>
<b>Amortization</b>			
At beginning of the year	-	(7,333)	(7,333)
Amortization for the period charged to expense	(5,924)	(752)	(6,676)
<b>At the end of the period</b>	<b>(5,924)</b>	<b>(8,085)</b>	<b>(14,009)</b>
<b>Carrying Value</b>			
<b>December 2024</b>	<b>82,929</b>	<b>6,960</b>	<b>89,889</b>

These are capitalized amounts paid to a third-party for a right of way permit. The permit is for 20 years and the software is for 15 years. They are amortized using the straight line method.

The Company's balance is the same as the Group.

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For the period ended December 31, 2025

	Group		Company	
	December 2025	December 2024	December 2025	December 2024
<b>4 Investment Property</b>				
Opening balance	8,580,181	10,745,791	8,580,181	10,745,791
Additions	1,377,713	-	1,377,713	-
Depreciation	(1,390,855)	(2,165,610)	(1,390,855)	(2,165,610)
<b>Closing balance</b>	<b>8,567,039</b>	<b>8,580,181</b>	<b>8,567,039</b>	<b>8,580,181</b>
<b>Amounts recognized in statement of comprehensive</b>				
Rental income from investment property	22,744,296	10,032,081	22,744,296	10,032,081
Direct operating expenses from rental generating	(1,479,396)	(2,254,147)	(1,479,396)	(2,254,147)
<b>5 Prepayments (Non-Current)</b>				
Employee benefits	15,451	16,158	15,451	16,158
<b>Prepayment and deferred charges</b>	<b>15,451</b>	<b>16,158</b>	<b>15,451</b>	<b>16,158</b>
<b>Prepayments (Current)</b>				
Trade	2,865,619	1,506,783	1,761,919	37,901
Insurance	473,920	263,918	473,920	263,918
<b>Total Prepayments</b>	<b>3,354,990</b>	<b>1,786,859</b>	<b>2,251,290</b>	<b>317,977</b>
Trade prepayment consist majorly of advance payment to NNPC				
<b>6 Inventories</b>				
Raw materials	19,284,148	77,198,905	19,037,748	31,901,261
Finished products	93,413,110	10,516,639	93,355,190	55,564,261
Consumable equipment and spares	692,252	262,362	101,872	103,425
Goods in Transit	36,653,660	27,594,938	36,653,660	27,594,938
<b>Total</b>	<b>150,043,170</b>	<b>115,572,844</b>	<b>149,148,470</b>	<b>115,163,885</b>
<b>7 Trade debtors and other receivables</b>				
Trade debtors	28,199,805	25,873,339	27,612,055	25,405,057
Other debtors	1,301,708	1,798,985	1,127,950	1,139,702
Withholding tax receivable	7,298,245	5,568,893	7,012,096	5,425,365
Value Added Tax	1,164,960	1,934,694	1,164,960	1,934,694
Advances and employee receivables	229,818	260,443	229,818	260,443
Due from associated companies:				
11 Hospitality	-	-	197,756	2,352,300
Purebond	290,725	290,725	290,725	290,725
Nipco	11,453,077	11,996,132	11,453,077	11,996,132
Abuja Capital Hotels	6,443,277	5,531,823	6,443,277	5,531,824
<b>Total</b>	<b>56,381,615</b>	<b>53,255,034</b>	<b>55,531,714</b>	<b>54,336,242</b>
<b>Aging analysis of trade debtor</b>				
Current	16,002,933	14,731,549	16,002,933	14,731,549
Overdue 1 - 30 Days	9,286,128	10,773,139	8,862,679	10,673,508
Overdue 31 - 60 days	1,553,901	58,442	1,506,352	-
Overdue 61 - 90 days	221,908	65,147	206,386	-
Overdue 91 - 180 days	991,265	164,365	926,104	-
Overdue 181 days	143,670	80,696	107,601	-
<b>Total</b>	<b>28,199,805</b>	<b>25,873,338</b>	<b>27,612,055</b>	<b>25,405,057</b>
<b>8 Payables and other liabilities</b>				
Trade creditors	80,097,289	108,184,861	77,407,313	105,912,940
Other creditors	4,005,757	5,200,643	2,358,987	3,036,808
Accruals	541,902	422,214	20,991	32,970
Bridging allowance	1,020,998	1,020,578	1,020,998	1,020,578
Unclaimed dividend and payments	1,488,822	1,488,822	1,488,822	1,488,822
Value Added Tax	282,881	193,462	-	-
Consumption tax	204,810	153,632	-	-
Withholding tax payable	-	345,122	-	345,121
Due to associated companies:				
Agri Chem	81,091,188	31,193,369	80,184,024	31,193,369
Nipco Plc	7,196	31,690	-	-
11 Hospitality	-	507	-	-
Capital Hotels Plc	-	198,183	-	-
Nipco Gas Limited	93,944	-	-	-
<b>Total</b>	<b>168,834,787</b>	<b>148,433,083</b>	<b>162,481,135</b>	<b>143,030,608</b>

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Notes to the Unaudited Consolidated and Separate Financial Statements

For the period ended December 31, 2025

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	Group		Company	
	December 2025	December 2024	December 2025	December 2024
<b>9 Financial Instruments</b>				
<b>(a) Financial Assets</b>				
Trade receivables	28,199,805	25,873,339	27,612,055	25,405,057
Other receivables (excluding VAT and WHT)	21,081,320	24,165,145	20,907,563	23,505,817
Cash and cash equivalents	51,528,864	70,210,303	46,336,140	67,908,312
<b>Total</b>	<b>100,809,989</b>	<b>120,248,787</b>	<b>94,855,758</b>	<b>116,819,186</b>
<b>Impairment</b>				
Trade receivables	28,338,773	26,110,035	27,742,808	25,631,950
Allowance for expected credit losses	(138,969)	(236,596)	(130,753)	(226,892)
<b>Total</b>	<b>28,199,804</b>	<b>25,873,339</b>	<b>27,612,055</b>	<b>25,405,058</b>
<b>(b) Financial Liabilities</b>				
Trade and other payables (excluding VAT and WHT)	168,551,906	147,894,506	162,481,135	142,685,486
Borrowings	5,029,957	6,972,462	5,029,957	6,972,462
<b>Total</b>	<b>173,581,863</b>	<b>154,866,968</b>	<b>167,511,092</b>	<b>149,657,948</b>
<b>10 Deferred revenue</b>				
(a) Portion of deferred revenue due after one year (Non-current)	13,305,953	26,152,204	13,305,953	26,152,204
(b) Portion of deferred revenue due within a year (Current)	15,215,871	11,101,190	15,175,198	11,051,681
<b>11 Borrowings</b>				
(a) Borrowings due after one year (Non-current)	2,505,683	5,029,957	2,505,683	5,029,957
The lender of the term loan is Zenith Bank.				
(a) Borrowings due within one year (Current)	2,524,274	1,942,505	2,524,274	1,942,505
The lender of the term loan is Zenith Bank.				
<b>12 (a) Deferred tax movement</b>				
At beginning of the period	(8,081,021)	(4,611,962)	(8,507,861)	(5,047,448)
Current period charge/(provision)	347,362	(3,469,059)	(516,125)	(3,460,413)
<b>At the end of the period</b>	<b>(7,733,659)</b>	<b>(8,081,021)</b>	<b>(9,023,986)</b>	<b>(8,507,861)</b>
<b>(b) Deferred tax</b>				
<b>Deferred tax asset</b>				
Retirement benefits	96,349	167,338	96,349	167,338
Advance rent	10,471	202	-	-
Bad debt & unrealised forex	106,820	167,540	96,349	167,338
<b>Total deferred tax asset</b>				
<b>Deferred tax liability</b>				
Accelerated depreciation	(7,275,041)	(7,424,432)	(8,554,898)	(7,851,070)
Capital gains tax rollover	(345,726)	(345,726)	(345,726)	(345,726)
Bad debt & unrealised forex	(219,712)	(478,403)	(219,712)	(478,403)
<b>Total deferred tax liability</b>	<b>(7,840,479)</b>	<b>(8,248,561)</b>	<b>(9,120,336)</b>	<b>(8,675,199)</b>
<b>Net deferred tax liability</b>	<b>(7,733,659)</b>	<b>(8,081,021)</b>	<b>(9,023,986)</b>	<b>(8,507,861)</b>

On the 1st February, 2017, the active members transferred to the Defined Contribution Scheme, leaving annuitants to continue with the Defined Benefit Scheme.

## 13 Defined contribution

54,275 62,305 54,275 62,305

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## Notes to the Unaudited Consolidated and Separate Financial Statements

For the period ended December 31, 2025

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=N='000

December 2025

December 2024

### 14 Disaggregated revenue information

This relates to the disaggregation of the Group's revenue from contracts with customers:

#### Segments

#### Types of goods

Fuels	528,554,056	658,391,979
Lubes	199,269,078	138,951,444
Liquefied petroleum gas(LPG)	51,282,821	95,546,545
Revenue from Hospitality Business	31,640,954	20,774,298
<b>Total revenue from contracts with customers</b>	<b>810,746,909</b>	<b>913,664,267</b>

#### Geographical markets

Nigeria	810,746,909	913,664,267
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#### Timing of revenue recognition

Goods transferred at a point in time	790,627,366	900,258,609
Services transferred over time	20,119,543	13,405,657
<b>Total</b>	<b>810,746,909</b>	<b>913,664,267</b>

#### Revenue

Third party sales	788,220,595	904,213,313
Intercompany sales	22,526,314	9,450,952
<b>Total</b>	<b>810,746,909</b>	<b>913,664,266</b>

Assets and liabilities related to contracts with customers	28,199,805	25,873,339
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Trade receivables are non-interest bearing and are generally on terms of 30 to 90 days

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Notes to the Unaudited Consolidated and Separate Financial Statements

For the period ended December 31, 2025

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	Group	Company		
	December 2025	December 2024	December 2025	December 2024
<b>15 Current tax analysis:</b>				
Movement in current income tax balance				
At beginning of the period	5,332,855	8,408,242	4,434,539	7,289,797
Payments	(1,351,836)	(4,466,672)	(1,289,177)	(4,177,133)
Provision for the period	4,344,716	1,391,286	4,243,129	1,321,875
At the end of the period	8,325,735	5,332,856	7,388,491	4,434,539
<b>Taxation charge for the period</b>				
Based on profit for the period :				
Company income tax	3,619,289	987,354	3,619,289	987,354
Development Levy	725,427	-	623,840	-
Current taxes	4,344,716	987,354	4,243,129	987,354
Deferred tax Profit & Loss	(347,361)	3,469,060	516,126	3,460,413
Total Company Deferred taxes	(347,361)	3,469,060	516,126	3,460,413
Taxation Charge Profit & Loss	3,997,355	4,456,414	4,759,255	4,782,288
Total company Taxation charge	3,997,355	4,456,414	4,759,255	4,782,288
The tax charge comprises of company income tax at 30% of taxable income plus development levy at 4% of taxable income before capital allowances.				
<b>16 Other income</b>				
Rent income	22,915,784	10,279,327	22,915,784	10,279,327
Back-court income	12,427	19,648	12,427	19,648
Others	444,627	1,896,278	444,627	1,896,278
<b>Total</b>	<b>23,372,838</b>	<b>12,195,253</b>	<b>23,372,838</b>	<b>12,195,253</b>
Included in the Rent Income is N22,744M relating to rents received from investment properties				
<b>17 Finance Income</b>				
Interest income	817,607	1,280,173	817,607	1,280,173
<b>Total</b>	<b>817,607</b>	<b>1,280,173</b>	<b>817,607</b>	<b>1,280,173</b>
<b>18 Other non-operating income /(expense)</b>				
(Loss)/profit on foreign exchange transactions	(31,791)			
Write back on Impairment	97,727	311	96,139	-
Profit/(Loss) on disposal of property, plant & equipment	(215,509)	(17,703)	(215,509)	(17,783)
<b>Total</b>	<b>(149,573)</b>	<b>(17,392)</b>	<b>(119,370)</b>	<b>(17,783)</b>
<b>19 Cash and cash equivalents</b>				
Bank balance	43,175,092	20,116,694	37,986,443	17,817,453
Short-term bank deposits	8,349,697	-	8,349,697	-
Cash in hand	4,075	2,748	-	-
Cash in Transit	-	50,090,859	-	50,090,859
At the end of the period	51,528,864	70,210,301	46,336,140	67,908,312
7,901M is domiciled in foreign currency and subject to exchange rate fluctuations.				
<b>20 Dividends</b>				
At beginning of the period				
Dividend Proposed	3,001,993	3,245,357	3,001,993	3,245,357
Dividend Paid	(3,001,993)	(3,245,357)	(3,001,993)	(3,245,357)
At the end of the period	-	-	-	-
<b>21 Reserves</b>				
At the beginning of the period	96,559,307	81,159,679	97,492,741	84,236,870
Profit for the period	27,426,907	18,644,985	14,020,516	16,501,228
Dividend paid	(3,001,993)	(3,245,357)	(3,001,993)	(3,245,357)
At the end of the period	120,984,221	96,559,307	108,511,264	97,492,741

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## Notes to the Unaudited Consolidated and Separate Financial Statements For the period ended December 31, 2025

### 22 RIGHT OF USE ASSET

#### December 2025

##### Cost

At beginning of the year	3,454,986
Additions	1,416,500
Disposals	(1,230,960)
<b>At the end of the period</b>	<b>3,640,526</b>

##### Depreciation

At beginning of the year	(1,448,332)
Charge for period	(264,852)
Disposals	1,230,960
<b>At the end of the period</b>	<b>(482,224)</b>

##### Net book value

<b>December 2025</b>	<b>3,158,302</b>
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#### December 2024

##### Cost

At beginning of the year	3,094,486
Additions	368,000
Reclass to OI	(7,500)
<b>At the end of the period</b>	<b>3,454,986</b>

##### Depreciation

At beginning of the year	(1,181,030)
Charge for period	(267,302)
<b>At the end of the period</b>	<b>(1,448,332)</b>

##### Net book value

<b>December 2024</b>	<b>2,006,654</b>
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Notes to the Unaudited Consolidated and Separate Financial Statements  
For the period ended December 31, 2025

### 38 Segmental Information

As at December 31 2025, the Group had two reportable business segments:

(i) Petroleum Products Marketing (ii) Property Business

All 11Plc's assets are located within Nigeria and there were no export sales made as at December 31, 2025. (2024: Nil)

Segment revenue reported below represents revenue generated from external customers. There were also no intersegment sales as at December 31, 2025 (2024: nil). The accounting policy of the reportable segments below are the same as 11Plc's accounting policies disclosed in the financial statements.

	Property Business				
	Petroleum Products Marketing (N'000)	Liquefied petroleum gas Business (N'000)	Investment property (N'000)	Hospitality (N'000)	Total (N'000)
<b>A The segment results for the year ended December 31, 2025 are as follows:</b>					
Revenue	727,823,134	51,282,821	-	31,640,954	810,746,909
Cost of sales	(698,186,671)	(45,909,220)	-	(13,111,199)	(757,207,080)
Operating expense	(37,372,298)	(68,086)	(1,479,396)	(5,855,057)	(44,774,837)
Other income/expense	628,542	-	22,744,296	(30,203)	23,342,635
Finance income	817,607	-	-	-	817,607
Finance costs	(1,500,959)	-	-	-	(1,500,959)
Profit before tax	(7,790,645)	5,305,515	21,264,900	12,644,495	31,424,265
Taxation	2,526,445	-	(7,285,700)	761,901	(3,997,353)
Profit after tax	(5,264,200)	5,305,515	13,979,200	13,406,396	27,426,912

**The segment results for the year ended December 31, 2024 are as follows:**

Revenue	797,343,423	95,546,545	-	20,774,298	913,664,266
Cost of sales	(761,076,217)	(84,241,133)	-	(13,559,333)	(858,876,683)
Operating expense	(34,506,666)	(63,711)	(2,254,147)	(4,993,540)	(41,818,064)
Other income/expense	2,163,172	-	10,032,081	391	12,195,644
Finance income	1,280,173	-	-	-	1,280,173
Finance costs	(2,940,005)	-	-	-	(2,940,005)
Profit before tax	2,263,880	11,241,701	7,777,934	2,221,816	23,505,331
Taxation	(2,150,601)	-	(2,631,686)	(78,059)	(4,880,347)
Profit after tax	113,279	11,241,701	5,146,248	2,143,757	18,644,984

**B Reconciliation of segment assets and liabilities to total assets and liabilities as December 31, 2025:**

Intangible assets	83,213	-	-	-	83,213
Segmented total assets (excl. cash and cash equivalents & deferred tax)	236,079,142	8,831,996	7,482,427	35,819,225	288,012,788
Segmented total liabilities (excl. bank overdraft, borrowings & deferred tax)	(162,235,050)	-	(35,766,851)	(7,680,445)	(205,682,346)
Borrowings	(5,029,957)	-	-	-	(5,029,957)
Deferred tax	(9,023,584)	-	-	-	(7,733,659)
Cash and cash equivalents	46,336,147	-	-	5,192,717	51,528,863
Segmented net assets	106,209,510	8,831,996	(28,284,425)	34,421,822	121,178,902
Capital expenditure	8,182,817	-	1,377,713	11,091,223	20,651,753
Depreciation charge for the year	(1,382,313)	(347,215)	(1,390,855)	(2,509,465)	(5,629,848)

**Reconciliation of segment assets and liabilities to total assets and liabilities as December 31, 2024:**

Intangible assets	89,889	-	-	-	89,889
Segmented total assets (excl. cash and cash equivalents & deferred tax)	187,428,884	9,179,211	8,580,182	27,140,342	232,526,616
Segmented total liabilities (excl. bank overdraft, borrowings & deferred tax)	(142,322,866)	-	(39,835,571)	(8,702,605)	(191,019,338)
Borrowings	(6,972,462)	-	-	-	(6,972,462)
Deferred tax	(8,542,258)	-	-	426,839	(8,081,021)
Cash and cash equivalents	68,995,782	-	-	2,301,990	70,210,301
Segmented net assets	97,663,599	9,179,211	(31,255,389)	21,166,565	96,753,985
Capital expenditure	4,870,382	-	-	2,924,774	7,795,156
Depreciation charge for the year	(1,265,107)	(347,215)	(2,165,607)	(2,270,859)	(5,988,787)

Segment assets consist primarily of investment properties, property, plant and equipment, intangible assets, inventory, long term receivables, debtors and other receivables.

Segment liabilities comprise current taxation, unamortized rental income, payables and other liabilities and provision for liabilities & charges.

Capital expenditure comprises additions to property, plant and equipment, investment property and intangible assets.